# Biologically Inspired Design for Industry: An Evolving Practice

Marsha Forthofer, Kimberly-Clark Corporation

Dr. Michael Helms, Georgia Institute of Technology

Image source: Stu Porter

# Introductions

## Marsha Forthofer

- Senior Scientist Materials at Kimberly-Clark Corporation (K-C)
- B.S. in Chemical Engineering
- M.S. in Biomimicry
- Certified Biomimicry Professional from Biomimicry 3.8

## **Dr. Michael Helms**

- Research Scientist, Georgia Institute of Technology (GT)
- Ph.D. in Cognitive Science
- Founder, PatternFox Consulting







Biologically Inspired Design (aka Biomimicry, Biomimetics, Bionics, etc.): the <u>understanding</u> and <u>applying</u> of *deep design principles found in biology.* 

I believe the primary goal of biologically inspired design is to:

- 1. Generate more sustainable designs, or
- 2. Increase radical design innovation, or
- 3. Change the relationship between humans and nature, or
- 4. Generate interest and investment for biological research

# K-C is leading the world in "Essentials for a Better Life"

## Formed in 1872

- 43,000 employees worldwide
- **\$18.6** Billion in Net Sales in 2015
- **#1 or #2 share position** in 80 countries

Nearly **one-quarter** of the world's population use our products daily



## **K-C learns from nature to develop new material innovations**

The mission of K-C's Nature-inspired Materials

platform is to develop new materials to enable K-C

business plans and sustainability goals by discovering

and translating nature's strategies.





Source: Shutterstock

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## We explored a "single-solution" approach



## **Known System**

Source: Ben Goodwyn

## Relevant Problem:

## Moving liquid unidirectionally

# We explored a "problem-based" inspirational approach









#### **Relevant Systems**

Sources: Shutterstock<sup>7</sup>

# From our work, we identified key challenges and interests

- Key challenge: How do we translate a set of partially understood biological solutions to a product prototype?
- Other interests:
  - Gain exposure to other BID-related tools
  - Improve facilitation of the BID process
  - Understand key biological mechanisms
- We engaged with Georgia Tech's Center for Biologically Inspired Design in 2014 to address the key challenge and other interests.



# **Center for Biologically Inspired Design At Georgia Institute of Technology**





Dr. Jeannette Yen Prof. Biology **Director CBID** 

Undergrad Focal www.cbid.gatech.edu Education Research **Promoting BID Practice** 

Georgialnstitute of Technology<sup>\*</sup> Georgia Innovation and Tech Design Collaborative Georgia Manufacturing Tech Institute Georgia Institute for Materials **Tech** 🛛 Renewable Georgia Bioproducts lec stitute



# The biologically inspired design process



- 1. By Grkauls Own work, Public Domain, <u>https://commons.wikimedia.org/w/index.php?curid=5864706</u>
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- 3. CC BY-SA 3.0, https://commons.wikimedia.org/w/index.php?curid=637797

Four key processes:

- 1. Define the problem
- 2. Search for biological solutions
- 3. Evaluate the match
- 4. Transfer principles to design

# **CBID and Kimberly-Clark engage on design project**

<u>Retention and Distribution Project:</u> Kimberly-Clark Corporation desires to increase fluid distribution and retention in diapers and adult incontinence products. The functions of distribution and retention involve competing forces (capillary forces and permeability).

<u>Humidity Management Project:</u> Kimberly-Clark Corporation desires to *use specific material features to* reduce humidity at the skin-product interface layer to increase comfort and reduce irritation/rash.

# **Functional decomposition & 4-box problem specification**

organization)

Fiber resiliency to maintain void volume

Resource efficient, lightweight materials

Low cost materials < \$xx/per

Lavered manufacturing

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#### **Operational Environment Functions** • ~xx insults per use Absorb urine Each insult xx-yy mL/s up to xx mL Absorb surge Insult duration ~xx sec (+/- vy sec) • Absorb urine (over time/multiple insults) ~ xx minutes between insults Distribute (free and loosely held) urine to retention • Urine points ٠ ~xx% Water Retain (tightly held/locked-up) urine ~xx% urea. Maintain void volume under pressure ~xx% chloride, sodium, Dispose of urine Prevent leakage/seal potassium Some differences between Maintain freedom of movement adults/infants Maintain comfort pH xx – yy (avg. ~zz) Maintain discretion (adults) In use warm (~xx °F) Minimize bulge During transportation (xx°C – xx°C) Minimize overall profile Prevent/reduce odor Varying body positions, shapes, sizes, & movements • Varying applied pressures Protect skin from urine (prevent exposure) Prevent urine from (prolonged) skin contact **Specifications/Materials Performance Criteria** Wearable undergarment Leak proof (xx%) over multiple (xx+) insults • Child & Adult sizes (up to xx cm vertical Absorb surge within ~xx seconds distance) >xx ml/cm<sup>2</sup>s Comfortable against skin xx-yy Darcy Compliant materials Absorb & retain multiple insults (xx+) Non-toxic/non-allergenic xx mL/cm<sup>3</sup> ٠ Polymer/textile based • SAM xx g/g; fluff xx g/g Specialized surface modifications SAM/fluff xx-yy Darcy ٠ Specialized hierarchical structures (fiber

- Retain over pressures [xx-vy kPa]
- Vertical distribution: distance xx-yy cm
- Vertical distribution: pressure xx-yy kPa
- Surface wetness measures [challenging]
- Aesthetically pleasing/attractive

# **Problem Definition**

#### Key Benefit:

Re-representing the design problem to facilitate search and evaluation specifically for biologically inspired design.

#### Key Insight:

Functional decomposition provides a visual representation of the problem space. It allows us to identify explicit trade offs, and focus exploration.

# Systematic search guided by functional decomposition



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# Systematic search results in patterns of key principles

Relative Humidity (Aeration)	Organism	Principles
	Organism 1	Temp. Gradient, LP
	Organism 2	Temp. Gradient, LP
Temperature Gradient (Temp Gradient)	Organism 3	Temp. Gradient, LP
remperature Gradient (remp. Gradient)	Organism 4	Temp. Gradient, LP
	Organism 5	LP, Disc1
Laplaco Proceuro (LD)	Organism 6	PVP, Disc1
Laplace Flessule (LF)	Organism 7	LP
	Organism 8	Aeration, Temp. Gradient
Dertial Vanar Dressure (DVD)	Organism 9	LP, PVP
Partial vapor Pressure (PVP)	Organism 10	LP, PVP, Reaction
	Organism 11	LP, PVP
	Organism 12	LP, PVP
Biological Discovery 1(Disc1)	Organism 13	LP, PVP
	Organism 14	LP/Disc2
	Organism 15	LP/Disc2
Biological Discovery 2(Disc2)		

Search results and key levers for Humidity Management 15

## Search

#### Key Benefit:

Systematic search results in an exhaustive exploration of the problem domain, resulting in deep and broad problem insight.

## Key Insight

Understanding what you find in search requires integrating other disciplines into the work – its not just about the biologists perspective. You need to apply scientific rigor to understand the biology deeply.

# We systematize and quantify evaluation using 4-box criteria

εmax

	Total					
Organism	Score	Func.	Env.	Mat.	Size	Perf.
Organism 1	16	2	2	2	5	5
Organism 2	12	2	2	2	4	4
Organism 3	14	2	3	2	4	3
Organism 4	15	2	3	2	4	4
Organism 5	14	1	2	4	5	2
Organism 6	8	1	3		2	2
Organism 7	14	1	3	5	3	2
Organism 8	17	4	2	3	5	3
Organism 9	14	3	3		5	3
Organism 10	14 Fu	inctio	ns			
Organism 11	16.	Absorb	urine			
Organism 12	17	•	Absorb	surge		
Organism 13	17	•	Absorb	urine (o	vertime	/multip
	<ul> <li>Distribute (free and loosely held) urine to retent points</li> </ul>					

- Retain (tightly held/locked-up) urine
  - Maintain void volume under pressure
- Dispose of urine



Evaluation Matrix and Quantitative analysis for Retention and Distribution

# **Quantification and Evaluation**

<u>**Key Benefit</u>**: A quantified set of design principles considered systematically in the design context.</u>

#### Key Insight

The matrix provides a systematic way to analyze analogies. Instead of "this looks interesting," it provides a framework for decision making.

# We develop recommendations for transfer based on the "biological readiness level" (BRL).



# **Research call for proposal (CFP)**

<b>CFP Components</b>	
Background	Problem definition
	Biology background
Research	Understanding structure and mechanism
	Computational and theoretical modeling of phenomena
	Small scale manufacturing techniques
	Bench testing against predicted results



#### **<u>Key Benefit</u>**: Provides a current assessment and path forward.

#### Key Insight

The CFP crystalizes your understanding of the key biological principles & provides a translation of the output of the BID process into a format that others can use.

# **Kimberly-Clark Current Results**

- Most mature BID project is moving into year 5, and has achieved some internal momentum.
- Currently funding two new lines of research with academic partner institutions as a result of this work.
  - Targeted/prototype research
- Investigating means of "seed funding" for a third line of research.
  - Basic/biological research

# **The Evolution of Industry Application**

- 1. Improving processes
- 2. Shifting challenge point
- 3. Evolving culture





# Thank you.

## Marsha Forthofer

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## Dr. Michael Helms

Georgia Institute of Technology PatternFox Consulting (mhelms3@gatech.edu)

**Kimberly-Clark** 





# **Key Skills**



Problem Definition	Search & Indexing	Evaluation	Transfer
Problem specification	Biology knowledge and experience	State-of-the-art manufacturing knowledge	Pattern identification
Problem decomposition	Engineering-to-biology translation	Deep science - physics, chemistry, etc.	Biological research techniques and capabilities
Problem abstraction	Biological literature review	Conceptual design	Theoretical and computational modeling
Technical engineering & manufacturing knowledge	Biological science, physics, chemistry, etc.	Quantitative analysis	Prototyping
Customer & market knowledge	Relationship/network management	Dealing with ambiguity	Research for design
	Flexibility		Research management

#### **Operational Environment**

#### **Functions**

- ~xx insults per use
  - Each insult xx-yy mL/s up to xx mL
  - Insult duration ~xx sec (+/- yy sec)
  - ~ xx minutes between insults
  - Urine
    - ~xx% Water
    - ~xx% urea,
    - ~xx% chloride, sodium, potassium
    - Some differences between adults/infants
    - pH xx yy (avg. ~zz)
- In use warm (~xx °F)
- During transportation (xx°C xx°C)
- Varying body positions, shapes, sizes, & movements
  - Varying applied pressures

- Absorb urine
  - Absorb surge
  - Absorb urine (over time/multiple insults)
- Distribute (free and loosely held) urine to retention points
- Retain (tightly held/locked-up) urine
  - Maintain void volume under pressure
- Dispose of urine
- Prevent leakage/seal
- Maintain freedom of movement
- Maintain comfort
- Maintain discretion (adults)
  - Minimize bulge
  - Minimize overall profile
  - Prevent/reduce odor
- Protect skin from urine (prevent exposure)
- Prevent urine from (prolonged) skin contact

## **Specifications/Materials**

**Performance Criteria** 

- Wearable undergarment
  - Child & Adult sizes (up to xx cm vertical distance)
- Comfortable against skin
- Compliant materials
- Non-toxic/non-allergenic
- Polymer/textile based
- Specialized surface modifications
- Specialized hierarchical structures (fiber organization)
- Fiber resiliency to maintain void volume
- Resource efficient, lightweight materials
- Low cost materials < \$xx/per</li>
- Layered manufacturing
- Disposable materials

- Leak proof (xx%) over multiple (xx+) insults
- Absorb surge within ~xx seconds
  - >xx ml/cm<sup>2</sup>s
  - xx-yy Darcy
- Absorb & retain multiple insults (xx+)
  - xx mL/cm<sup>3</sup>
  - SAM xx g/g; fluff xx g/g
  - SAM/fluff xx-yy Darcy
- Retain over pressures [xx-yy kPa]
- Vertical distribution: distance xx-yy cm
- Vertical distribution: pressure xx-yy kPa
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## We evaluate system match to problem specification

4-Box Criterion	Very High (5)	Very Low (1)
Function	Matches one or more core functions, and one or more sub- functions (deep tree)	Does not match functions
Environment	Exactly matches more than one key condition, and closely matches multiple others	Does not match any key conditions
Specification: Materials	Material/system can be manufactured now, cheaply	Materials cannot be manufactured with existing methods
Specification: Size	Physical size is same order of magnitude	Physical size is two or more orders of magnitude difference or effect will not transfer at scale
Performance: Scale	Performance is better than or at same scale for key function	Performance two or more OOM greater or cannot possibly improve current performance

## **Management Expectations, BID materials design project**

### Team composition

- 1. Product designers & engineers
- 2. Biologists
- 3. Research scientists
- 4. Strong networking & communication skills

## Timelines

- 1. 3-6 months for described process
- 2. 2-6 years of research, depending on bullseye

Investment cost

- 1. Described process: \$25k-\$200k
- 2. Academic research partnerships (post-doc): \$150-\$250k/year
- 3. Total development cost through prototype: \$350k \$2M

This will vary by research domain and BRL.